

CAPITAL INVESTMENT PLANNING 2026/27 - 2035/36
BUDGET PRIORITY PROPOSALS - Changes to existing Capital Programme

Strategy - Capital Investment Need	Budget	Prudential Borrowing	Specific Funding	Corporate Need
£'000	£'000	£'000	£'000	£'000
Annual Programmes & Other Funding				
Additional Financial Year				
School Condition (School Structural Maintenance)	4,000	0	4,000	0
Schools Devolved Formula Capital	650	0	650	0
Fire & Rescue Service (Vehicles)	800	0	800	0
Additional Funding				
Disabled Facilities Grant 2026/27	7,262	0	7,262	0
Total Inclusions to Capital Programme	12,712	0	12,712	0
Annual Programmes & Other Funding				
Enterprise Zone Funding				0
Enterprise Zone Funding - EZ1 & EZ2 Business Rates Income	14,000	0	14,000	0
CIL Funding (October 24 to September 25)	3,884	0	3,884	0
Total Inclusions to Earmarked Reserves	17,884	0	17,884	0
Total New Funding - Specific Funding	30,596	0	30,596	0
<u>Pipeline Schemes (indicative funding subject to initial business case)*</u>				
Prioritisation				
1) Schemes that facilitate compliance with minimum statutory duties relating to health & safety, schools, and delivery of business-critical services	6,303	0	0	6,303
2) Schemes that generate revenue, are self-funding or facilitate cost-avoidance strategies	0	0	0	0
3) Schemes that contribute to the improvement of the highway network, including road safety measures, flood prevention work and pothole prevention measures such as surface dressings	5,600	0	0	5,600
4) Schemes that encourage and facilitate active travel and improve market towns	9,150	0	0	9,150
5) Schemes that enhance energy efficiency and promote the adoption of sustainable and environmentally responsible solutions	1,032	0	0	1,032
6) Schemes which are partly funded by Section 106 developer contributions, but require additional funding to progress	2,000	0	0	2,000
Total Prioritisation Category 1 - 6	24,085	0	0	24,085
TOTAL BUDGET PROPOSALS	54,681	0	30,596	24,085
General Funding, Accounting, Realignment				
Outturn 24/25, final accounts and other funding returned				2,500
Previous Provisions realigned				13,600
Interest from Balances				7,985
Corporate Funds made available				24,085
Current over-programme of the Capital Programme - Shortfall (-) / Surplus (+)				-10,365
Capital Programme Over-programmed				-10,365

Capital Financing	£'000
New Funding	
Capital Grants	11,912
Revenue Contributions	800
Prudential Borrowing	0
Interest	7,985
S106 & CIL	3,884
EZ BR Income	14,000
Total Funding	38,581
Budget Realignments	16,100
General Funding & Accounting - Total	54,681
Total Budget Proposals	-54,681
Current over-programme of the Capital Programme - Shortfall (-) / Surplus (+)	-10,365
Capital Programme Over-Programmed -Shortfall (-) / Surplus (+)	-10,365

Local Transport Consolidated Funding	26/27	27/28	28/29	29/30	Total
	£'000	£'000	£'000	£'000	£'000
Highway Maintenance Block					
Highways Maintenance - Baseline	25,307	28,180	31,351	37,366	122,204
Highways Maintenance - Incentive	9,328	12,005	12,079	12,284	45,696
Sub-total - Highways Maintenance	34,635	40,185	43,430	49,650	167,900
Other Transport Funding					
Local Transport Grant	3,999	5,239	7,180	9,120	25,538
Active Travel Grant	4,085	4,085	4,085	4,085	16,340
Local Bus Grant	3,247	3,312	3,377	3,443	13,379
Total - Local Transport Consolidated Funding	45,966	52,821	58,072	66,298	223,157

Inclusions to Capital Programme					
Highway Maintenance Block	34,635	40,185	43,430	49,650	167,900
Held in Earmarked Reserves					
Local Transport Grant	3,999	5,239	7,180	9,120	25,538
Active Travel Grant	4,085	4,085	4,085	4,085	16,340
Local Bus Grant	3,247	3,312	3,377	3,443	13,379
Funding Held in Earmarked Reserves	11,331	12,636	14,642	16,648	55,257

High priority capital schemes to which indicative funding is proposed to be allocated

Prioritisation criteria			OCC Contribution (estimates subject to business case)
Schemes that facilitate compliance with minimum statutory duties relating to health & safety, schools, and delivery of business-critical services			£6.303m
Schemes that generate revenue, are self-funding or facilitate cost-avoidance strategies			NA
Schemes that contribute to the improvement of the highway network, including road safety measures, flood prevention work and pothole prevention measures such as surface dressings			£5.600m
Schemes that encourage and facilitate active travel and improve Oxfordshire towns			£9.150m
Schemes that enhance energy efficiency and promote the adoption of sustainable and environmentally responsible solutions			£1.032m
Schemes which are partly funded by Section 106 developer contributions, but require additional funding to progress			£2.000m
Total			£24.085m

Compliance with minimum statutory duties relating to health and safety, schools and delivery of business-critical services	OCC Funding (estimates subject to business case)	Previous year allocations	Other funding sources	Description
Woodeaton School	£2.600m	NA	Countrywide SEN funding, capital receipt and S106 developer contributions	The proposed investment, which is in addition to other funding, will fund the relocation of Woodeaton Manor Special School into a modern, purpose-built facility, providing improved learning environments and enhanced accessibility to better support pupils' educational and wellbeing needs.
Works to Fire Crew Housing	£0.250m	NA	NA	This fund will ensure timely implementation of any remedial works identified through health and safety audits.
Ash Die Back	£0.018m	NA	NA	This investment will enable a proactive approach to managing Ash Dieback and will ensure that lost trees are replaced. An increase in prevalence of the disease has been observed across Oxfordshire with trees showing significant decline. This investment will ensure continued growth in the number of highway trees, as the programme to assess and respond to infected trees is initiated.
HWRC Capital Site Maintenance	£0.075m	NA	NA	The Council plans to carry out essential repair and maintenance works across several Household Waste and Recycling Centre sites over the next two years. These improvements will ensure the facilities remain safe, functional, and fit for purpose for both Oxfordshire residents and the site operatives who manage day-to-day operations.
IT Strategy	£3.110m	£1.930m	NA	This 2-year investment will harness innovative, scalable and secure technologies that enable Oxfordshire County Council to lead digital transformation, improve operational efficiency, and deliver greater value to residents and stakeholders.
Expansion of Museum Resource Centre	£0.250m	NA	NA	This investment will ensure that essential remedial works can take place at St Luke's to ensure the integrity of Council records are maintained ahead of a larger programme of work to review the Council's approach to Heritage.
New Bicester Household Waste and Recycling Centre	NA	£1.000m	S106 Developer Contributions & Extended Producer Responsibility (EPR) fund	The project will deliver a modern Household Waste and Recycling Centre in Bicester, replacing Ardley Fields, to improve access, increase capacity, and support sustainable waste management for the growing community.
Total	£6.303m			

Schemes that generate revenue, are self-funding or facilitate cost-avoidance strategies	OCC Funding (estimates subject to business case)	Previous year allocations	Other funding sources	Description
New Warehouse Premises for Civil Enforcement	NA	NA	Service capital contribution £0.500m	The Parking Enforcement team is currently based in a leased facility, where the agreement is approaching its expiration. Alternative accommodation has been found but requires some capital works to ensure the building is fit for purpose. This investment will enable some refurbishment work to take place to ensure it meets the needs of the team and will also deliver some cost savings to the Council.
Total	£0m			

Schemes that contribute to the improvement of the highway network, including road safety measures, flood prevention work and pothole prevention measures such as surface dressings	OCC Funding (estimates subject to business case)	Previous year allocations	Other funding sources	Description
Heavy Goods Vehicles (HGV) Pilot Interventions	£1.600m	NA	NA	This programme will deliver targeted improvements based on the findings of the 2024/25 High Goods Vehicle (HGV) studies, aiming to enhance road safety, reduce congestion, and support sustainable freight movement across Oxfordshire.
Investment into Drainage Infrastructure	£4.000m	NA	NA	This investment will deliver highway drainage system repairs to ensure that the increased gully emptying regime delivers the expected benefits. The new gully emptying programme has identified a number of new issues that were not previously known.
Total	£5.600m			

Schemes that encourage and facilitate active travel and improve Oxfordshire towns	OCC Funding (estimates subject to business case)	Previous year allocations	Other funding sources	Description
Public Rights of Way (Bridges)	£0.350m	£0.250m	NA	The Rights of Way Bridges Capital Programme ensures Oxfordshire's 2,970 footpath bridges are maintained, refurbished, or replaced to meet safety standards and accessibility principles. This investment ensures continuity of work to keep the network connected, safe, and fit for purpose. It will also ensure that there is the flexibility to respond to urgent repairs and unforeseen events.
Oxford City Centre Regeneration	£1.500m	£0.87	£0.050m contribution from Central Oxfordshire Movement and Place Framework (COMPF)	Regeneration and public realm improvements in Oxford city centre will benefit both businesses, residents and visitors, creating vibrant streets and beautiful spaces that reflect Oxford's international reputation for quality and excellence, supporting the thriving local retail and hospitality enterprises.
Public Realm Improvements	£1.500m	NA	NA	This additional funding will enable a greater level of maintenance to take place in our Towns and City targeted at public realm assets which will sustain and strengthen their appeal as vibrant destinations for local communities, visitors, and inward investment.
Quiet Lanes Programme	£0.250m	NA	NA	Quiet Lanes are part of the Council's Active Travel programme ambition. The intention is to make minor roads safer and more comfortable for walking, cycling and horse-riding. This initiative seeks to enhance local and county-wide connectivity for non-motorised users and promote sustainable travel options.
Wantage Market Place	£0.150m	£0.500m	Expected CIL contribution of £0.850m	This investment will progress design and construction for Phase 1 of the Wantage Market Place project. The scheme will create a safe, traffic-free space with step-free access and improve the public realm. The project will enhance the local environment, support businesses, and provide an attractive setting for markets, events, and community activity.
Watlington Relief Road	£3.000m	£11.100m	Combined S106 funds and Growth Deal funds totaling £8.201m	An additional £3m is required for the Watlington Relief Road scheme to cover increased costs due to design changes required to support requests through the planning permission process. The risk and contingency allowance have also been increased due to the scheme's complexity and challenges.
Didcot Central Corridor	£0.200m	£0.850m	NA	This investment will progress and develop schemes identified in the Didcot Central Corridor. The scheme will deliver transport and public realm improvements to create a more accessible environment (through walking, wheeling and cycling opportunities), supporting a more attractive central space for markets, events, local businesses and community activity.

Abbey Meadows Bridge	£0.500m	NA	£0.500m CIL funding & District Council funding	Additional investment is required due to increased budget forecast following initial design and cost estimates for the replacement of this key bridge.
Investment to deliver Local Cycling and Walking Infrastructure Plans (LCWIPs)	£1.700m	NA	NA	The investment will deliver schemes identified through the LCWIP recommendations.
Total	£9.150m			

Schemes that enhance energy efficiency and promote the adoption of sustainable and environmentally responsible solutions	OCC Funding (estimates subject to business case)	Previous year allocations	Other funding sources	Description
Expansion of Bicester Community Service Centre	NA	NA	£0.305m Section 106 Developer Contributions	This investment will deliver refurbishment works to enhance the functionality of Bicester Community Support Service. This will improve service delivery, accessibility, and overall user experience for the local community.
Works to Goring Library	NA	NA	£0.750m CIL contributions	Improvement works to Goring Library will enable the service to expand its offering and better meet the needs of the local community. The project will deliver a more flexible and accessible space, supporting a wider range of activities and resources. This will promote learning, engagement and inclusion, providing a modern library experience for all users.
Works to Wantage Library	NA	NA	£0.360m S106 Developer Contribution / CIL funding	The investment in Wantage Library will create a flexible, accessible space that supports a wider range of activities and resources. The improvements aim to enhance facilities and capacity, promoting learning, engagement, and inclusion while delivering a modern library experience for all users.
Additional Community Facilities in Libraries	£0.220m	NA	NA	This fund will support investment into a number of libraries enabling improved community facilities and spaces, including meeting rooms, small pods, charging spaces and study spaces. These interventions will support greater community engagement, cultural activities and access to services across the County.
Expansion of Didcot Library	£0.550m	NA	£1.700m S106 Developer Contributions £0.750m CIL funding	Investment into Didcot Library will deliver expanded capacity and will improve facilities. This will create a more accessible, modern space that supports a wider range of services and community needs.
Works to The Forum, Kidlington	£0.150m	NA	NA	This project will deliver agile workspaces for Oxfordshire County Council partners at the Forum, Kidlington. It will also provide welcoming facilities for families and children visiting social services.
Oxfordshire Tree Project	£0.112m	NA	NA	This investment will establish a sustainable tree propagation unit in central Oxfordshire to supply locally grown trees for public projects that deliver public good with the aim of becoming a hub for community-led satellite nurseries across the County. This initiative will deliver environmental, societal and educational benefits, whilst supporting long-term sustainability. It will also support the Council to replenish trees lost to Ash Dieback by utilising locally grown stock, thereby delivering cost benefits by reducing external sourcing.
Total	£1.032m			

Schemes which are partly funded by Section 106 developer contributions, but require additional funding to progress	OCC Funding (estimates subject to business case)	Previous year allocations	Other funding sources	Description
Infrastructure Schemes	£2.000m	£4.000m	S106 developer contributions	This investment will aid the delivery of infrastructure schemes that are partly funded by S106 developer contributions but require further funding to progress.
Total	£2.000m			