

CAPITAL INVESTMENT PLANNING 2026/27 - 2035/36

BUDGET PRIORITY PROPOSALS - Changes to existing Capital Programme

| Strategy - Capital Investment Need | Budget | Prudential Borrowing | Specific Funding | Corporate Need |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------------|------------------|----------------|
| | £'000 | £'000 | £'000 | £'000 |
| Annual Programmes & Other Funding | | | | |
| Additional Financial Year | | | | |
| School Condition (School Structural Maintenance) | 4,000 | 0 | 4,000 | 0 |
| Schools Devolved Formula Capital | 650 | 0 | 650 | 0 |
| Fire & Rescue Service (Vehicles) | 800 | 0 | 800 | 0 |
| Additional Funding | | | | |
| Disabled Facilities Grant 2026/27 | 7,262 | 0 | 7,262 | 0 |
| Total Inclusions to Capital Programme | 12,712 | 0 | 12,712 | 0 |
| Annual Programmes & Other Funding | | | | |
| Enterprise Zone Funding | | | | 0 |
| Enterprise Zone Funding - EZ1 & EZ2 Business Rates Income | 14,000 | 0 | 14,000 | 0 |
| CIL Funding (October 24 to September 25) | 3,884 | 0 | 3,884 | 0 |
| Total Inclusions to Earmarked Reserves | 17,884 | 0 | 17,884 | 0 |
| Total New Funding - Specific Funding | 30,596 | 0 | 30,596 | 0 |
| Pipeline Schemes (indicative funding subject to initial business case)* | | | | |
| Prioritisation | | | | |
| 1) Schemes that facilitate compliance with minimum statutory duties relating to health & safety, schools, and delivery of business-critical services | 6,303 | 0 | 0 | 6,303 |
| 2) Schemes that generate revenue, are self-funding or facilitate cost-avoidance strategies | 0 | 0 | 0 | 0 |
| 3) Schemes that contribute to the improvement of the highway network, including road safety measures, flood prevention work and pothole prevention measures such as surface dressings | 5,600 | 0 | 0 | 5,600 |
| 4) Schemes that encourage and facilitate active travel and improve market towns | 9,150 | 0 | 0 | 9,150 |
| 5) Schemes that enhance energy efficiency and promote the adoption of sustainable and environmentally responsible solutions | 1,032 | 0 | 0 | 1,032 |
| 6) Schemes which are partly funded by Section 106 developer contributions, but require additional funding to progress | 2,000 | 0 | 0 | 2,000 |
| Total Prioritisation Category 1 - 6 | 24,085 | 0 | 0 | 24,085 |
| TOTAL BUDGET PROPOSALS | 54,681 | 0 | 30,596 | 24,085 |
| General Funding, Accounting, Realignment | | | | |
| Outturn 24/25, final accounts and other funding returned | | | | 2,500 |
| Previous Provisions realigned | | | | 13,600 |
| Interest from Balances | | | | 7,985 |
| Corporate Funds made available | | | | 24,085 |
| Current over-programme of the Capital Programme - Shortfall (-) / Surplus (+) | | | | -10,365 |
| Capital Programme Over-programmed | | | | -10,365 |

| Capital Financing | £'000 |
|-------------------------------------------------------------------------------|----------------|
| New Funding | |
| Capital Grants | 11,912 |
| Revenue Contributions | 800 |
| Prudential Borrowing | 0 |
| Interest | 7,985 |
| S106 & CIL | 3,884 |
| EZ BR Income | 14,000 |
| Total Funding | 38,581 |
| Budget Realignments | 16,100 |
| General Funding & Accounting - Total | 54,681 |
| Total Budget Proposals | -54,681 |
| Current over-programme of the Capital Programme - Shortfall (-) / Surplus (+) | -10,365 |
| Capital Programme Over-Programmed -Shortfall (-) / Surplus (+) | -10,365 |

| Local Transport Consolidated Funding | 26/27 | 27/28 | 28/29 | 29/30 | Total |
|-----------------------------------------------------|---------------|---------------|---------------|---------------|----------------|
| | £'000 | £'000 | £'000 | £'000 | £'000 |
| Highway Maintenance Block | | | | | |
| Highways Maintenance - Baseline | 25,307 | 28,180 | 31,351 | 37,366 | 122,204 |
| Highways Maintenance - Incentive | 9,328 | 12,005 | 12,079 | 12,284 | 45,696 |
| Sub-total - Highways Maintenance | 34,635 | 40,185 | 43,430 | 49,650 | 167,900 |
| Other Transport Funding | | | | | |
| Local Transport Grant | 3,999 | 5,239 | 7,180 | 9,120 | 25,538 |
| Active Travel Grant | 4,085 | 4,085 | 4,085 | 4,085 | 16,340 |
| Local Bus Grant | 3,247 | 3,312 | 3,377 | 3,443 | 13,379 |
| Total - Local Transport Consolidated Funding | 45,966 | 52,821 | 58,072 | 66,298 | 223,157 |
| Inclusions to Capital Programme | | | | | |
| Highway Maintenance Block | 34,635 | 40,185 | 43,430 | 49,650 | 167,900 |
| Held in Earmarked Reserves | | | | | |
| Local Transport Grant | 3,999 | 5,239 | 7,180 | 9,120 | 25,538 |
| Active Travel Grant | 4,085 | 4,085 | 4,085 | 4,085 | 16,340 |
| Local Bus Grant | 3,247 | 3,312 | 3,377 | 3,443 | 13,379 |
| Funding Held in Earmarked Reserves | 11,331 | 12,636 | 14,642 | 16,648 | 55,257 |

High priority capital schemes to which indicative funding is proposed to be allocated

| Prioritisation criteria | OCC Contribution (estimates subject to business case) |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|
| Schemes that facilitate compliance with minimum statutory duties relating to health & safety, schools, and delivery of business-critical services | £6.303m |
| Schemes that generate revenue, are self-funding or facilitate cost-avoidance strategies | NA |
| Schemes that contribute to the improvement of the highway network, including road safety measures, flood prevention work and pothole prevention measures such as surface dressings | £5.600m |
| Schemes that encourage and facilitate active travel and improve Oxfordshire towns | £9.150m |
| Schemes that enhance energy efficiency and promote the adoption of sustainable and environmentally responsible solutions | £1.032m |
| Schemes which are partly funded by Section 106 developer contributions, but require additional funding to progress | £2.000m |
| Total | £24.085m |

| Compliance with minimum statutory duties relating to health and safety, schools and delivery of business-critical services | OCC Funding (estimates subject to business case) | Previous year allocations | Other funding sources | Description |
|----------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|---------------------------|----------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Woodeaton School | £2.600m | NA | Countrywide SEN funding, capital receipt and S106 developer contributions | The proposed investment, which is in addition to other funding, will fund the relocation of Woodeaton Manor Special School into a modern, purpose-built facility, providing improved learning environments and enhanced accessibility to better support pupils' educational and wellbeing needs. |
| Works to Fire Crew Housing | £0.250m | NA | NA | This fund will ensure timely implementation of any remedial works identified through health and safety audits. |
| Ash Die Back | £0.018m | NA | NA | This investment will enable a proactive approach to managing Ash Dieback and will ensure that lost trees are replaced. An increase in prevalence of the disease has been observed across Oxfordshire with trees showing significant decline. This investment will ensure continued growth in the number of highway trees, as the programme to assess and respond to infected trees is initiated. |
| HWRC Capital Site Maintenance | £0.075m | NA | NA | The Council plans to carry out essential repair and maintenance works across several Household Waste and Recycling Centre sites over the next two years. These improvements will ensure the facilities remain safe, functional, and fit for purpose for both Oxfordshire residents and the site operatives who manage day-to-day operations. |
| IT Strategy | £3.110m | £1.930m | NA | This 2-year investment will harness innovative, scalable and secure technologies that enable Oxfordshire County Council to lead digital transformation, improve operational efficiency, and deliver greater value to residents and stakeholders. |
| Expansion of Museum Resource Centre | £0.250m | NA | NA | This investment will ensure that essential remedial works can take place at St Luke's to ensure the integrity of Council records are maintained ahead of a larger programme of work to review the Council's approach to Heritage. |
| New Bicester Household Waste and Recycling Centre | NA | £1.000m | S106 Developer Contributions & Extended Producer Responsibility (EPR) fund | The project will deliver a modern Household Waste and Recycling Centre in Bicester, replacing Ardley Fields, to improve access, increase capacity, and support sustainable waste management for the growing community. |
| Total | £6.303m | | | |

| Schemes that generate revenue, are self-funding or facilitate cost-avoidance strategies | OCC Funding (estimates subject to business case) | Previous year allocations | Other funding sources | Description |
|------------------------------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------|--------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| New Warehouse Premises for Civil Enforcement | NA | NA | Service capital contribution £0.500m | The Parking Enforcement team is currently based in a leased facility, where the agreement is approaching its expiration. Alternative accommodation has been found but requires some capital works to ensure the building is fit for purpose. This investment will enable some refurbishment work to take place to ensure it meets the needs of the team and will also deliver some cost savings to the Council. |
| Total | £0m | | | |

| Schemes that contribute to the improvement of the highway network, including road safety measures, flood prevention work and pothole prevention measures such as surface dressings | OCC Funding (estimates subject to business case) | Previous year allocations | Other funding sources | Description |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------|------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Heavy Goods Vehicles (HGV) Pilot Interventions | £1.600m | NA | NA | This programme will deliver targeted improvements based on the findings of the 2024/25 High Goods Vehicle (HGV) studies, aiming to enhance road safety, reduce congestion, and support sustainable freight movement across Oxfordshire. |
| Investment into Drainage Infrastructure | £4.000m | NA | NA | This investment will deliver highway drainage system repairs to ensure that the increased gully emptying regime delivers the expected benefits. The new gully emptying programme has identified a number of new issues that were not previously known. |
| Total | £5.600m | | | |

| Schemes that encourage and facilitate active travel and improve Oxfordshire towns | OCC Funding (estimates subject to business case) | Previous year allocations | Other funding sources | Description |
|------------------------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Public Rights of Way (Bridges) | £0.350m | £0.250m | NA | The Rights of Way Bridges Capital Programme ensures Oxfordshire's 2,970 footpath bridges are maintained, refurbished, or replaced to meet safety standards and accessibility principles. This investment ensures continuity of work to keep the network connected, safe, and fit for purpose. It will also ensure that there is the flexibility to respond to urgent repairs and unforeseen events. |
| Oxford City Centre Regeneration | £1.500m | £0.87 | £0.050m contribution from Central Oxfordshire Movement and Place Framework (COMPF) | Regeneration and public realm improvements in Oxford city centre will benefit both businesses, residents and visitors, creating vibrant streets and beautiful spaces that reflect Oxford's international reputation for quality and excellence, supporting the thriving local retail and hospitality enterprises. |
| Public Realm Improvements | £1.500m | NA | NA | This additional funding will enable a greater level of maintenance to take place in our Towns and City targeted at public realm assets which will sustain and strengthen their appeal as vibrant destinations for local communities, visitors, and inward investment. |
| Quiet Lanes Programme | £0.250m | NA | NA | Quiet Lanes are part of the Council's Active Travel programme ambition. The intention is to make minor roads safer and more comfortable for walking, cycling and horse-riding. This initiative seeks to enhance local and county-wide connectivity for non-motorised users and promote sustainable travel options. |
| Wantage Market Place | £0.150m | £0.500m | Expected CIL contribution of £0.850m | This investment will progress design and construction for Phase 1 of the Wantage Market Place project. The scheme will create a safe, traffic-free space with step-free access and improve the public realm. The project will enhance the local environment, support businesses, and provide an attractive setting for markets, events, and community activity. |
| Watlington Relief Road | £3.000m | £11.100m | Combined S106 funds and Growth Deal funds totaling £8.201m | An additional £3m is required for the Watlington Relief Road scheme to cover increased costs due to design changes required to support requests through the planning permission process. The risk and contingency allowance have also been increased due to the scheme's complexity and challenges. |
| Didcot Central Corridor | £0.200m | £0.850m | NA | This investment will progress and develop schemes identified in the Didcot Central Corridor. The scheme will deliver transport and public realm improvements to create a more accessible environment (through walking, wheeling and cycling opportunities), supporting a more attractive central space for markets, events, local businesses and community activity. |

| | | | | |
|-------------------------------------------------------------------------------|----------------|----|------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|
| Abbey Meadows Bridge | £0.500m | NA | £0.500m CIL funding & District Council funding | Additional investment is required due to increased budget forecast following initial design and cost estimates for the replacement of this key bridge. |
| Investment to deliver Local Cycling and Walking Infrastructure Plans (LCWIPs) | £1.700m | NA | NA | The investment will deliver schemes identified through the LCWIP recommendations. |
| Total | £9.150m | | | |

| Schemes that enhance energy efficiency and promote the adoption of sustainable and environmentally responsible solutions | OCC Funding (estimates subject to business case) | Previous year allocations | Other funding sources | Description |
|---------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------|-------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Expansion of Bicester Community Service Centre | NA | NA | £0.305m Section 106 Developer Contributions | This investment will deliver refurbishment works to enhance the functionality of Bicester Community Support Service. This will improve service delivery, accessibility, and overall user experience for the local community. |
| Works to Goring Library | NA | NA | £0.750m CIL contributions | Improvement works to Goring Library will enable the service to expand its offering and better meet the needs of the local community. The project will deliver a more flexible and accessible space, supporting a wider range of activities and resources. This will promote learning, engagement and inclusion, providing a modern library experience for all users. |
| Works to Wantage Library | NA | NA | £0.360m S106 Developer Contribution / CIL funding | The investment in Wantage Library will create a flexible, accessible space that supports a wider range of activities and resources. The improvements aim to enhance facilities and capacity, promoting learning, engagement, and inclusion while delivering a modern library experience for all users. |
| Additional Community Facilities in Libraries | £0.220m | NA | NA | This fund will support investment into a number of libraries enabling improved community facilities and spaces, including meeting rooms, small pods, charging spaces and study spaces. These interventions will support greater community engagement, cultural activities and access to services across the County. |
| Expansion of Didcot Library | £0.550m | NA | £1.700m S106 Developer Contributions £0.750m CIL funding | Investment into Didcot Library will deliver expanded capacity and will improve facilities. This will create a more accessible, modern space that supports a wider range of services and community needs. |
| Works to The Forum, Kidlington | £0.150m | NA | NA | This project will deliver agile workspaces for Oxfordshire County Council partners at the Forum, Kidlington. It will also provide welcoming facilities for families and children visiting social services. |
| Oxfordshire Tree Project | £0.112m | NA | NA | This investment will establish a sustainable tree propagation unit in central Oxfordshire to supply locally grown trees for public projects that deliver public good with the aim of becoming a hub for community-led satellite nurseries across the County. This initiative will deliver environmental, societal and educational benefits, whilst supporting long-term sustainability. It will also support the Council to replenish trees lost to Ash Dieback by utilising locally grown stock, thereby delivering cost benefits by reducing external sourcing. |
| Total | £1.032m | | | |

| Schemes which are partly funded by Section 106 developer contributions, but require additional funding to progress | OCC Funding (estimates subject to business case) | Previous year allocations | Other funding sources | Description |
|---------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------|------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Infrastructure Schemes | £2.000m | £4.000m | S106 developer contributions | This investment will aid the delivery of infrastructure schemes that are partly funded by S106 developer contributions but require further funding to progress. |
| Total | £2.000m | | | |